

thinking
talking
acting

“green alliance..

Green Alliance's mission is to promote sustainable development by ensuring that the environment is at the heart of decision-making.

It works with senior people in government, parliament, business and the environmental movement to encourage new ideas, dialogue and constructive solutions.

Green Alliance has three main aims:

- to make the environment a central political issue;
- to integrate the environment effectively in public policy and decision-making;
- to stimulate new thinking and advance the environmental agenda into new areas.



are you doing **your bit?**

We wish to thank Severn Trent plc for their support of this year's annual report. Green Alliance's publications are supported by DETR's Environmental Action Fund.

chair's report

Green Alliance's twenty-first year, and my first year as Chair, has been a dynamic and productive one. A growing budget and staff have enabled us to play an increasingly significant role in the politics and policy of the environment in the UK.

Climate change continues to pose a serious environmental challenge to politicians and policy-makers alike. Green Alliance has contributed to the UK energy policy debate on a wide range of issues, from the climate change levy to utility regulation. Our key recommendations for renewable energy have been adopted by government and our proposal for a sustainable energy agency has been endorsed by the Royal Commission on Environmental Pollution.

Biotechnology policy, too, has remained high on the political and public agendas. Our recommendations and leading role over many years were recognised this year with the creation of the new Agriculture and Environment Biotechnology Commission and the appointment of Julie Hill to the position of deputy chair.

Our political work remains as strong as ever. This year, Green Alliance held seminars with Michael Meacher and William Hague on the Labour and Conservative Party environmental agendas. We've consolidated our links with environmental spokespeople and MPs from all the major parties, and have held dinners and other events on the politics of the environment.

Organisationally, Green Alliance has gone from strength to strength. We have appointed an excellent new director in Paul Jefferiss and attracted increased funding for two new staff positions. This expanded base will provide a firmer foundation for future growth.

Over the next twelve months, in addition to continuing our work on energy, biotechnology and waste, we will look at interactions between the new economy and the environment, explore the relationship between environmental and social exclusion, and investigate the role of precaution as a principle of decision-making. Above all, we will attempt to ensure that the environment is a central political issue for all the major parties in the run up to the next general election.

On behalf of the board, I thank Peter Madden, who left Green Alliance during the year, for his immense contribution to the organisation and to environmental policy and politics over the past two and a half years, and wish him every success at the DETR. I thank all Green Alliance staff for contributing to another extraordinarily successful and productive year.

I look forward to making the coming year even more remarkable than the last.



Tony Hams OBE
Chair

selected Green Alliance activities 1999-2000

keynote speakers at Green Alliance events

- Rt Hon William Hague MP, Leader of the Conservative Party
- Rt Hon John Prescott MP, Deputy Prime Minister
- Rt Hon Stephen Byers MP, Secretary of State for Trade and Industry
- Rt Hon Michael Meacher MP, Minister for the Environment
- Stephen Timms MP, Financial Secretary to the Treasury
- Sarah Boyack MSP, Minister for Transport and the Environment, Scotland
- Margot Wallström, EU Environment Commissioner
- Caroline Jackson MEP, Chair of the Environment Committee in the European Parliament
- Sir Robert May, Chief Scientific Adviser to the Government
- George Foulkes MP, Parliamentary Under-Secretary of State, Department for International Development
- Amory Lovins, Director of the Rocky Mountain Institute

examples of Green Alliance seminars and workshops

- *New policies for renewable energy*, for the Department of Trade and Industry (DTI) officials (June 1999)
- *The environment and the centre left agenda*, in conjunction with the Institute for Public Policy Research, with Stephen Timms MP (Sept 1999)
- *Environmental priorities for the next manifesto*, chaired by Rt Hon Michael Meacher MP, with senior representatives from think tanks (Oct 1999)
- *Towards a sustainable rural economy*, in conjunction with Wildlife and Countryside Link, with Baroness Young of Old Scone, Chair English Nature (Oct 1999)
- *Seminars for the Prime Minister's office on New Labour and the environment* by Peter Madden and Michael Jacobs, General Secretary of the Fabian Society (Nov 1999)
- *A blue green approach to the environment*, with Rt Hon William Hague MP (Nov 1999)
- *Do we need a Department of Rural Affairs?* with Anthony Bosanquet, President Country Landowners Association (Dec 1999)
- *DTI sustainable development strategy*, with Alistair Keddie, DTI's Janet Asherson, Confederation of British Industry and Michael Jacobs, the Fabian Society, for the DTI (Jan 2000)
- *Negotiated agreements in UK environmental policy*, with Phillip Ward, Department for the Environment, Transport and the Regions (DETR), Judith Hackett, Chemical Industries Association, and Jan Willem Biekart, Stichting Natuur en Milieu (Netherlands) (Feb 2000)
- *Handling scientific uncertainty in environmental decision-making*, in conjunction with the Economic and Social Research Council, with Sir Robert May, Chief Scientific Adviser to the Government; and Phil Wynn Owen, Director, Regulatory Impact Unit, Cabinet Office (March 2000)
- *The environmentally modern economy*, with Amory Lovins, author of *Natural Capitalism* (March 2000)
- *Handling uncertainty in EU environmental decision-making*, in conjunction with the Economic and Social Research Council and European Federation of Biotechnology, with Rt Hon Michael Meacher MP (April 2000)

conferences and major events

- Green Alliance's twentieth birthday celebration, House of Lords, with Rt Hon Michael Meacher MP (April 1999)
- Green Alliance Summer Reception, Institute of Contemporary Arts (July 1999)
- Green Alliance Annual Meeting, The role of non governmental organisations (NGOs) in Sustainable Development, with Rt Hon John Prescott MP and Rt Hon Michael Meacher MP (Nov 1999)
- Green Alliance-ERM Environment Forum, with Rt Hon Stephen Byers MP (Nov 1999)
- Green Alliance-ERM Environment Forum, with Margot Wallström, EU Environment Commissioner, and Rt Hon Michael Meacher MP (Feb 2000)
- Green Alliance annual quiz, chaired by journalist Geoffrey Lean (March 2000)

NGO co-ordination

- Hosted four quarterly dinners for the seven major environmental NGOs
- Worked on Euro-elections with eight groups and published joint NGO statement, *Elections for a Greener Europe* (June 1999)
- Co-ordinated press campaign on climate change in Financial Times and New Statesman with main environment NGOs (Oct 1999)
- NGO meeting with Rt Hon Helen Liddell MP, Minister for Energy and Competitiveness in Europe, on the Utilities Bill (Jan 2000)
- NGO meeting with Patricia Hewitt MP, Minister for Small Business and E-commerce, and Green Minister, on the DTI's sustainable development agenda (Feb 2000)
- NGO meetings with Rt Hon John Prescott MP and Rt Hon Michael Meacher MP on climate change (March 2000)

selected Green Alliance publications

- *New Policies for Renewable Energy* (June 1999)
- *The Revised UK Sustainable Development Strategy*, submitted to the Environmental Audit Committee (June 1999)
- *Ten Key Tests for the Regional Development Agencies*, submitted to the DETR (Sep 1999)
- *Integration of the Environment at EU Level*, submitted to the Environmental Audit committee (Oct 1999)
- *New Politics* pamphlet, *Sustaining Europe: A common cause for the European Union in the new century* by Ian Christie (Nov 1999)
- *Greening the Treaty*, published with the European Environment Bureau and others (Jan 2000)
- *Charging Schemes for IPC and Radioactive Substances Act Regulation*, submitted to the Environment Agency (Jan 2000)
- *Steps Into Uncertainty: Handling risk and uncertainty in environmental policy-making* (June 2000)
- 20 editions of the *Green Alliance Parliamentary Newsletter*
- Four editions of *Inside Track* including contributions from; Rt Hon William Hague MP; Rt Hon John Prescott MP; Jean Lambert MEP; Anthony Bosanquet; Baroness Young of Old Scone; Margot Wallström and Rt Hon Charles Kennedy MP, Leader of the Liberal Democrats.

thinking

**Green Alliance provides
space for new thinking
on the environment**

**“Can we, as a society,
decide what sort of
technologies we
want? What if the
consequences are
irreversible? If policy-
makers are open
about uncertainty,
do they risk provoking
a public outcry?”**

Steps Into Uncertainty,
Green Alliance publication,
June 2000

We aim to challenge conventional wisdom, offer new insights into environmental issues and identify opportunities to reinforce the importance of the environment, especially in the political sphere.

... about difficult issues

This year we focused on risk and scientific uncertainty and the limitations of government decision-making mechanisms. Two Green Alliance seminars, early in 2000, brought together government, academics, scientists, business and NGOs. They identified what should be the essential elements of a government policy response to scientific uncertainty. The results of these seminars and our own research on the subject, along with practical policy recommendations, were presented in the briefing *Steps Into Uncertainty: Handling risk and uncertainty in environmental policy-making* (June 2000), published jointly with the Economic and Social Research Council.

... about new agendas

In 1999 we introduced the *New Politics* pamphlets, a platform for innovative thinking on political agendas and the environment. The series was launched with the publication of *Sustaining Europe: A common cause for the European Union in the new century* (November 1999) in which Ian Christie suggests that sustainable development should be adopted as the new mission for the European Union in the 21st Century. This visionary proposal has served to stimulate discussion on the subject and European environment commissioner Margot Wallström has since promoted the idea.

The next two pamphlets, published in autumn 2000 are: *Mind Over Matter: Greening the new economy* by Charles Leadbeater and *In Our Backyard: The social promise of environmentalism* by Ken Worpole.

... about policy solutions

We produce reports of our own policy research, always concluding with practical recommendations. We considered the views of a wide range of NGOs and energy organisations in our report *New Policies for Renewable Energy* (July 1999). The report was highly influential and its proposals have been taken up by Government almost entirely in its new policy on renewables. Analysis of topical policy issues is the focus of Green Alliance's quarterly report *Inside Track*, to which guest writers also contribute their views. Well known personalities have addressed a diverse range of issues throughout the year including: the impact of devolution on sustainable development policy; the greening of the World Trade Organisation; and the pros and cons of a new government department of rural affairs.

“Let’s think imaginatively. Why can’t GPs issue prescriptions for home insulation? It will promote better health, save heating costs and lead to a better environment.”

Rt Hon Charles Kennedy
MP, Leader of the Liberal Democrats, *Inside Track*,
Spring 2000

encouraging open and productive dialogue across sectors is central to Green Alliance's method

“The environment matters in the mood and relationship between government and people.”

Peter Melchett,
Executive Director,
Greenpeace UK,
at the Green Alliance
seminar *The environment
and the centre left
agenda*, September 1999

“Central to the blue-green approach is our belief that market mechanisms and a free society are much better at safeguarding our environment than heavy state regulation and intervention.”

Rt Hon William Hague MP,
Green Alliance seminar
*A blue green-approach
to the environment*,
November 1999

“We have ... a once in a generation chance to bring about real improvements in people's quality of life. The difficult question, however, is how to ensure that we seize this opportunity in a way that enables us to meet our environmental, economic and social goals at the same time, rather than pitting them against each other.”

Margot Wallström EU
Commissioner for
Environment, to the
Green Alliance/ERM
environment forum,
February 2000

talking

bringing people together...

In its wide network of members and contacts, Green Alliance has a formidable pool of intelligence and expertise. During the year we held 24 seminars, seven dinners and four major debates for senior environmental policy practitioners on subjects ranging from the promise of an environmentally modern economy to the content of the Conservative party's environmental policy.

We hosted speeches by, among others, the Deputy Prime Minister, the Rt Hon John Prescott MP; EU Environment Commissioner, Margot Wallström; the Government's Chief Scientific Adviser, Sir Robert May; the influential US thinker and author, Amory Lovins; and the Conservative leader, the Rt Hon William Hague MP.

breaking the ice...

Not all our meetings are strictly policy oriented, some are intended simply to connect different sectors and forge new links. This year we held our second annual 'green quiz', chaired by the environment journalist Geoffrey Lean.

We also held a summer reception at the Institute of Contemporary Art.

“DTI’s job is to help ensure that British businesses are competitive. But that must not be at the expense of the environment. Indeed it should and can be in a way that enhances our environment.”

Rt Hon Stephen Byers MP,
Trade and Industry
Secretary, to the Green
Alliance/ERM environment
forum, November 1999

“One thing about Green Alliance – they know how to throw a good party.”

Rt Hon Michael Meacher
MP, Minister for the
Environment, to the
Green Alliance summer
reception 2000

“Governments can do more if they are supported by positive and constructive partnership with non-governmental groups. I hope we can achieve that partnership. This is my challenge to the environmental movement.”

Rt Hon John Prescott MP,
Deputy Prime Minister, to
the Green Alliance Annual
Meeting, November 1999

acting

**we are uniquely placed
to use our expertise to
influence better policy
decisions**

**“Green Alliance’s
expertise and
constructive
approach have
been much
appreciated.”**

Sir John Harman,
Chairman of the
Environment Agency

Green Alliance has had a profound impact on a wide range of policy issues.

advising government...

Julie Hill, Green Alliance's programmes adviser, contributed to a number of bodies providing advice to government on the issue of genetic modification. She was also a member of the working party which produced the much publicised report by the Nuffield Council on Bioethics on *Genetically Modified Crops: the ethical and social issues*. Peter Madden was a member of the UK Roundtable on Sustainable Development.

responding to inquiries...

This year we submitted evidence to four inquiries by the Environmental Audit Committee on: genetically modified organisms; the UK sustainable development strategy; environmental reporting by government agencies (three Green Alliance recommendations were taken up) and EU integration (five Green Alliance recommendations were taken up).

We provided consultation responses to all eight Regional Development Agencies on their draft economic strategies and submitted the summary paper *Ten Key Tests for the Regional Development Agencies* to the Department of the Environment, Transport and the Regions (DETR). Thirty of our recommendations were taken up.

working with environmental groups...

Our work with other major environmental groups included steering input and interactions around the proposed climate change levy through meetings between NGOs and environment ministers, and the co-ordination of a joint announcement in the national press. The levy was implemented and amended to increase its environmental effectiveness.

We also co-ordinated lobbying by groups around the autumn 1999 pre-budget statement, leading to two meetings with Treasury secretary Stephen Timms. The budget that followed was considered the greenest yet, with a wide ranging package of environmental measures.

interacting with business...

During the year, we participated in business advisory committees and contact groups, and held lunches and dinners for corporate supporters.

Green Alliance also worked directly with the DTI on their first sustainable development strategy. The DETR took note of our recommendations for performance indicators in the waste industry.

“Green Alliance provides the connection between policy and policy-makers that turns ideas into action on the environment.”

Graham Wynne,
Chief Executive RSPB

The Green Globe Task Force

The Green Globe Task Force (GGTF) is a network of environment and development policy experts. Its mission is to help the Foreign Office, DETR, and other government departments achieve international objectives for sustainable development through providing advice and developing proposals for new policy initiatives. The GGTF, convened by Fanny Calder, is housed at Green Alliance, but has its own discrete organisational identity. During 1999 - 2000 the GGTF worked on issues including trade and environment, and submitted ideas for a series of Commonwealth workshops on trade and sustainable livelihoods. It made recommendations for bringing governments, civil society and business together at the Earth Summit 2002 to protect shared global resources for sustainable development. It also worked on climate change policy, looking specifically at a strategy to encourage Russia to ratify the Kyoto Protocol.

The European Environmental Bureau (EEB)

As Chair of the UK Conference of the European Environmental Bureau (EEB), a grouping of 20 organisations including many of the major NGOs, Green Alliance plays an important role in shaping European policy. This year, we focused on the proposals for the EU's sixth environmental action programme, co-ordinating NGO input into this important rethink of Community policy. Through our publication, *Sustaining Europe*, we influenced the shape of Europe's sustainable development strategy, working closely with Commission officials and NGOs across the Union. Together with our members, we gave evidence to the House of Commons Environmental Audit Committee on progress toward integration of the environment across EU policy. We also ran eight meetings, four of them with ministers and one with Caroline Jackson, Chair of the Environment Committee in the European Parliament.

“The most valuable thing that Green Alliance does is to bring together different groups that have an interest in the environment. Networking, sharing experiences and looking for positive solutions are extremely important.”

Rt Hon Michael Meacher MP,
Minister for the Environment

funding and support

Green Alliance is a registered charity. Our work is made possible by the support of the individuals, organisations and companies listed in these pages. Particular thanks go to the Esmée Fairbairn Charitable Trust who are supporting Green Alliance's work programme from 1999 until 2002 and also to the Department of the Environment, Transport and the Regions who support our core activities through the Environmental Action Fund as part of the 'Are You Doing Your Bit?' campaign. Thanks also to Mark Griffiths and Mark Smith of Interbrand, Newell and Sorrell for their continuing advice on branding and design.

Baring Foundation	Friedrich Ebert Foundation
British Wind Energy Association	GlaxoWellcome
Cecil Pilkington Charitable Trust	Greenpeace
The Cuthbert Horn Trust	Institute for Public Policy Research
Charities Aid Foundation	Lever Brothers
DETR Environmental Action Fund	Pilkington Energy Efficiency Trust
Economic and Social Research Council	Polden Puckham Charitable Trust
Energy for Sustainable Development	Prince's Trust
Energy from Waste Association	Royal Society for the Protection of Birds
Environment Agency	Severn Trent plc
Environmental Resources Management	Thames Water Utilities
Esmée Fairbairn Charitable Trust	Unilever
European Federation of Biotechnology	Westminster Foundation
Foreign and Commonwealth Office	World Wide Fund for Nature

membership

Green Alliance has three membership schemes.

Individual membership is by invitation only. Members are a diverse set of eminent people all with a common interest in the environment.

Information scheme subscribers receive all our publications and regular updates on our work and environmental policy.

The corporate support scheme engages companies in the environmental debate by providing the opportunity to meet us, each other and other senior decision-makers at specialist events and meetings. It includes all Green Alliance publications and invitations to Green Alliance events.

Individual members, information scheme supporters and corporate supporters are listed on the opposite page. To find out more about Green Alliance contact us on 020 7233 7433, visit www.green-alliance.org.uk or write to us at the address on the back page.

life members

Rodney Chase
Andrea Cook
Spike Milligan

donor members

John Cleese
David Green
David Hyde
Peter Lehmann
Peter Madden

individual members

Lesley Abdela
John Adams
Frank Almond
Maurice Ash
Janet Asherson
John Ashton
Prof Graham Ashworth
David Astor
Robert Atkinson
Carole Auchterlonie
Dr Mark Avery
Godric E S Bader
Janet Barber
David Barker
Dr Ian Barrett
Dr Robert Barrington
Colin Beardwood
Lord Beaumont
Peter Beaumont
John R Beckett
Graeme Bell
Susan Bell
Ute Bellion
Toby Belsom
Terence Bendixson
Gareth Bendon
Hilary Benn MP
Nick Bent
Michael Beresford
Lord Berkeley
Dee Bingham
The Rev. Dr. Anthony Bird
John Blake
John Blunden
Ronald Blythe
Anthony Bourne
Dave Bowe MEP
Joanne Bower
David Boyle
Duncan Brack
Ian Branton
Tim Branton
Prof Jim Bridges
Raymond Briggs
Helen Brinton MP
Roger Brockway
Chris Brown
Richard Burnett-Hall
Roger Burton
Tony Burton
Prof David Cadman
Fanny Calder
Neil Caldwell
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Ewen Cameron
Mark Campanale
Helen Carey
Pamela Castle
Ruth Chambers
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Beatrice Chaytor
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Michael Grubb
Rt Hon John Gummer MP
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Charlie Pye-Smith
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Dr Kathleen Raine
The Rev Donald St John Reeves
Prof Nigel Reeves
Trewin Restorick
Rosemary Jane Riddell
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Archie Robertson
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Phil Rothwell
Joan Ruddock MP
Gerard Ryan QC
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Prof Stephen Salter
Richard Sandbrook
Jeremy Sandford
Philippe Sands
Dame Cicely Saunders
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Alister Scott
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Brendon Sewill CBE
Yasmin Shariff
William Sheate
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Jonathon Sinclair-Wilson
Prof Jim Skea
James Skinner
Dr Jane Smart
Prof Peter Smith
Dr Joe Smith
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Leslie Spoor
Dr Phyllis Starkey MP
Ralph Steadman
Geoffrey Steeley
Malcolm Stern
H D Stevenson
Dr A M Stewart
Helen Stibbard
Liana Stupples
Prof Joyce Tait
Dr Richard Tapper
Dick Tavern QC
Derek Taylor
David Taylor
Mathew Taylor MP
Stephen Tester
Gareth R Thomas MP
George Thompson
Koy Thomson
Stephen Tindale
Richard Tinson
Michael Trash
Paul Tyler MP
The Rt Rev Stephen Verney
Melanie Vincent
Richard Wakeford
Michael Walker
Joan Walley MP
Jennifer Ware
Andrew Warren
John Watson
Steve Waygood
Viscount Weymouth
Alan Wheeler

Dr. Rowan Whimster
John Whitelegg
Prof David Wiggins
Hugh Williams
Richard Willson
James Wilsdon
Nicholas Wilson
Prof Richard Wollheim
Bob Worcester
Martin Wright
Giles Wyburd
Graham Wynne
Stephen Young
Baroness Young of Old Scone

members of the corporate support scheme

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Pfizer
Politics International
Procter & Gamble
Scottish Power Plc
Syracuse University
The Environmental Industries Commission
The Nottingham Trent University
The Wildlife Trusts
Transport and General Workers' Union

financial highlights

auditors' statement to the trustees of The Green Alliance Trust

We have examined the financial statements on page 15.

respective responsibilities of trustees and auditors

You are responsible as Trustees for the preparation of summary financial statements. We have agreed to report to you on the summarised statements' consistency with the full financial statements on which we reported on 20th June 2000.

basis of opinion

We have carried out the procedures we consider necessary to ascertain whether the summarised financial statements are consistent with the full financial statements from which they have been prepared.

opinion

In our opinion the summarised financial statements are consistent with the full financial statements for the year ended 31st December 1999.

Kingston Smith
Chartered Accountants
and Registered Auditors

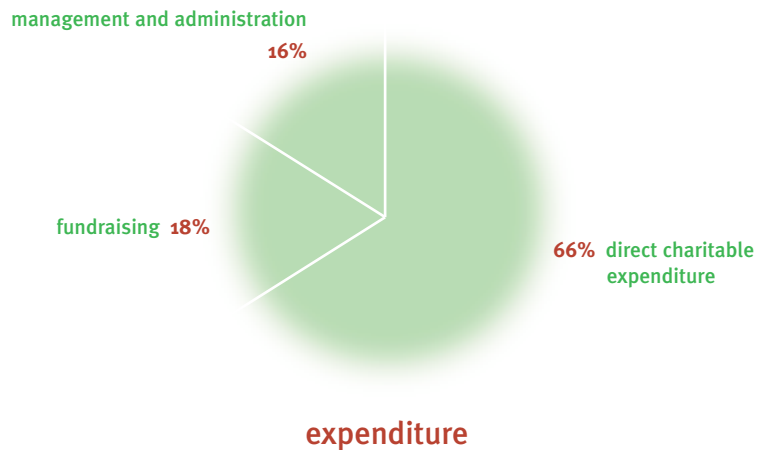
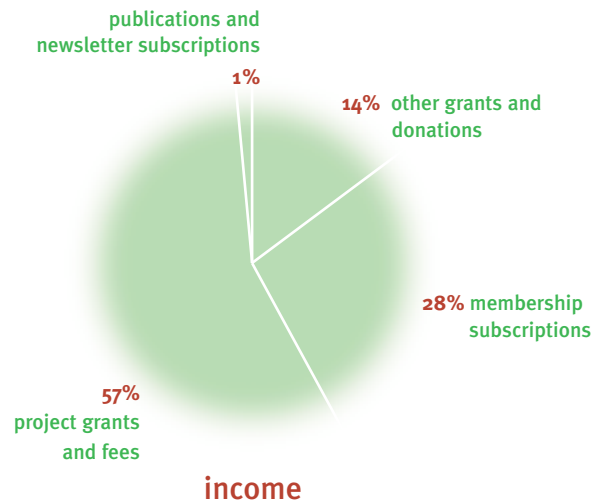
Devonshire House
60 Goswell Road
London EC1M 7AD

We are once again able to report a substantial increase in income this year, from £237,372 in 1998 to £304,515. The income rise over the past two years has reflected the continuing growth of the organisation. Expenditure has risen accordingly.

Most income growth has been in the area of unrestricted income. The largest part of this figure is £75,000, the first instalment of a three year grant from the Esmée Fairbairn Charitable Trust. We are extremely grateful for this support, which has been given for Green Alliance's programme of work. It has provided a much-needed boost to the organisation, allowing us to plan ahead more effectively and follow our work programme closely throughout the year, avoiding the vagaries of short-term fund chasing.

In 1999 Green Alliance created two new staff posts, moved premises and installed a new computer network. We are fortunate to receive a grant from the Westminster Foundation which directly subsidises our rent payments, keeping these costs beneath the market rate. Charitable expenditure has remained at a similar proportion of total income. The higher relative expenditure on management and administration is due to the focus given to careful planning and management during this period of growth for the organisation.

Overall we are pleased to report that Green Alliance has had a very successful year. The goodwill of our funders and supporters has allowed us to continue the financial progress made during 1998, ending 1999 with a positive balance of £23,555. This amount is designated entirely for projects continuing into 2000.



summarised statement of financial activities for the year ended 31.12.99

Income and Expenditure Account	Unrestricted Funds	Restricted Funds	Total 1999	Total 1998
Incoming Resources				
Subscriptions	75,068	–	75,068	81,260
Plus: Deferred income (net movement)	9,489	–	9,489	265
DETR grant	21,107	–	21,107	25,220
The Green Alliance Ltd	–	9,412	9,412	10,192
Other grants and donations	13,379	–	13,379	15,678
Project grants and fees	112,375	60,607	172,982	101,018
Less: Deferred income	–	(3,000)	(3,000)	–
Publications and newsletters	3,946	–	3,946	3,270
Interest received	2,132	–	2,132	469
Total Income Resources	237,496	67,019	304,515	237,372
Resources Expended				
Direct charitable expenditure	120,147	65,595	185,742	155,967
Other expenditure				
Fundraising and publicity	51,408	–	51,408	46,497
Management and administration of the charity	44,690	–	44,690	28,532
Total Resources Expended	216,245	65,595	281,840	230,996
Net Incoming Resources before Transfers	21,251	1,424	22,675	6,376
Transfers between funds	(458)	458	–	–
Net Incoming Resources for the Year	20,793	1,882	22,675	6,376
Balances brought forward	(5,638)	6,518	880	(5,496)
Balances carried forward	15,155	8,400	23,555	880

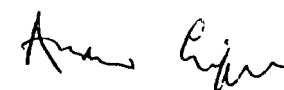
trustees' statement

The Statement of Financial Activities and Balance Sheet are a summary of the information which appears in the full accounts which have been audited and given an unqualified opinion. The full accounts were approved by the trustees on 13th June and a copy has been submitted to the Charity Commission and Registrar of Companies.

The summarised accounts may not contain sufficient information to allow for a full understanding of the financial affairs of the Company. For further information the full annual accounts, including the auditors' report, which can be obtained from the company's offices, should be consulted.



Tony Hams
Chair



Andrew Gifford
Hon. Treasurer

summarised balance sheet as at 31.12.99

	1999	1998
Tangible Fixed Assets	15,242	10,405
Current Assets		
Debtors	26,125	36,068
Cash at bank and in hand	30,466	2,735
	56,591	38,803
Creditors: Amount falling due within one year	(48,278)	(48,328)
Net Current Assets/(Liabilities)	8,313	(9,525)
Total Assets less Current Liabilities	23,555	880
Represented by:		
Restricted funds	8,400	6,518
Unrestricted funds	15,155	(5,638)
	23,555	880

staff

Paul Jefferiss

DIRECTOR

Paul joined Green Alliance as Director in July 2000. From 1979-1998, Paul lived in the US, where he directed the Energy Programme for the Union of Concerned Scientists and lectured on sustainable development for UNEP. He is a member of the DTI Energy Advisory Panel. From 1998-2000, he was head of environmental policy for the RSPB. His dream is still to play for West Ham before he retires.
pjefferiss@green-alliance.org.uk

Andie Allen

POLICY OFFICER

Andie started working for Green Alliance in 1996. His work-related interests include social inclusion and urban and regional development. Outside the office he enjoys walking, reading and listening to obscurist music.
aallen@green-alliance.org.uk

Rachel Butterworth

OFFICE MANAGER

Rachel's main work-related interests are website development, IT and information management. Other interests include mountain-biking, travel, hiking and Belgian beer.
rbutterworth@green-alliance.org.uk

Fanny Calder

CONVENOR, GREEN GLOBE TASK FORCE

As well as convening the Green Globe Task Force Fanny also works on climate policy for Green Alliance and other NGOs, and is political advisor to Energy for Sustainable Development Ltd (ESD). She likes science fiction, glamour, riding horses and running on the beach with her German Shorthaired Pointer.
fanny.ggtf@green-alliance.org.uk

Karen Crane

DEVELOPMENT CO-ORDINATOR

Karen has worked for Green Alliance since 1989. She oversees the finance, fundraising and publicity operations. Her spare time is spent turning her garden into a haven for her children and other wildlife.
kcrane@green-alliance.org.uk

Sarah Flood

FINANCE AND MEMBERSHIP OFFICER

Sarah joined Green Alliance this year after working in Sydney, Australia for a year. She has a keen interest in sea turtle conservation having worked on projects in Greece and the Caribbean. Yoga is also becoming a favourite pastime of hers thanks to the inspirational teaching of Beatrice Rose.
sflood@green-alliance.org.uk

Julie Hill

PROGRAMMES ADVISER

Julie was director of Green Alliance from 1992-1997. She has recently been appointed Deputy Chair of the Government's new Agriculture and Environment Biotechnology Commission, so she is looking forward to challenging times ahead.
jhill@green-alliance.org.uk

Ben Shaw

SENIOR POLICY OFFICER

Ben has had an interesting year working on negotiated agreements and waste indicators. He enjoys cycling, climbing and theatre. A recent holiday to the Alps added a desire to climb Mont Blanc to his ambition to compete in the Tour de France.
bshaw@green-alliance.org.uk

Beatrice Rose

POLICY OFFICER; ASSISTANT CONVENOR, GREEN GLOBE TASK FORCE

Beatrice's work interests include GMOs and agriculture; urban regeneration; and sustainable trade. The rest of the time she enjoys teaching yoga, having tea and planning her next trip to Brazil.

brose@green-alliance.org.uk

Gillian Thomas

MARKETING AND PUBLICITY OFFICER

Gillian joined Green Alliance in April 2000 after three years as a qualitative market researcher. She became interested in Green Alliance following our involvement in the Car-free London competition. She likes cycling, art and music and, in common with Bill Clinton, her favourite band is Fleetwood Mac.
gthomas@green-alliance.org.uk

Rebecca Willis

POLICY COORDINATOR

Becky co-ordinates Green Alliance's policy and political work, as well as editing the *New Politics* pamphlet series. She also sails, cycles and dreams up plans for community websites.
rwillis@green-alliance.org.uk

Staff who left Green Alliance during 1999-2000

Peter Madden

DIRECTOR FROM NOVEMBER 1997 TO APRIL 2000

Peter is now Environmental Adviser to the Department for the Environment, Transport and the Regions.

Melanie Vincent

FINANCE AND PUBLICITY OFFICER FROM JULY 1997 TO APRIL 2000

Melanie is now Publications Manager at the Royal Society for the Promotion of Health.

members of the executive committee

Tony Hams OBE (Chair from October 1999)
Andrew Gifford (Hon. Treasurer)
Dr Robin Bidwell CBE
Tom Burke CBE
Robin Grove-White
Nigel Haigh OBE
Dorothy MacKenzie
Derek Osborn CBE
Professor Adrian Phillips CBE
Dr Andrew Purkis (Chair to September 1999)
Fiona Reynolds CBE
Tessa Tennant

bank

NatWest Bank
Cavell House
2a Charing Cross Road
London
WC2H 0PB

solicitors

Bates, Wells and Braithwaite
Cheapside House
138 Cheapside
London
EC2V 6BB

auditors

Kingston Smith
Devonshire House
60 Goswell Road
London
EC1M 7AD

Green Alliance

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Tel: 020 7233 7433 Fax: 020 7233 9033
Email: ga@green-alliance.org.uk
Website: www.green-alliance.org.uk

Green Alliance is a registered charity
number 1045395

Company limited by guarantee,
registered number 3037633

