

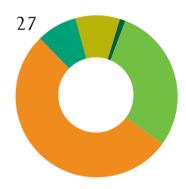
Annual review 2015-16

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Dame Fiona Reynolds Chair



Progress to be proud of

My early days in the environment movement were characterised by a freewheeling optimism, born of environmental sustainability being a new issue in which people were interested but knew little about. Green Alliance was at the heart of that entrepreneurial age. That the organisation is still at the centre of the big debates about our future, and still making change happen, is testament to its ethos and track record of constructive engagement and non-partisan endeavour.

The context is much tougher now, not least since the Brexit vote in June 2016, and it is no longer possible to make progress by having the best ideas as it sometimes was in the 80s and 90s. Achieving change today requires compelling evidence, a powerful network of relationships across government and strong external alliances.

I hope you will see ample evidence of those capabilities in this year's annual report. I would draw your attention to three examples which have given me heart: the analysis we led which showed the government how it could make the transition to subsidy free renewables, and convinced it to adopt a longer term contracting framework for offshore wind; the rich discussion we stimulated about the future of support for the natural environment, which is moving centre stage as the UK must find a replacement for the EU's Common Agricultural Policy; and the work we convened with national and local NGOs about creating a greener London, which has stimulated important initiatives on clean energy and clean air from London's new mayor. Amid widespread concern about the future, this is progress of which we can be proud.

However, there are some subtle things about Green Alliance you won't read in this report, which I get to see as chair of the organisation and which I would like to share. First, the energy and dynamism of our staff, who tell me Green Alliance provides the best work culture

"As we enter the stormy Brexit seas we are once again on the front foot, developing a new sector wide coalition."

they've ever experienced. Second, the extraordinary reach of Green Alliance's ideas and insight, which goes higher and wider than most people would expect: for instance, the readership of our blog includes leaders in politics and civil society. Discretion and modesty mean we cannot report the frequent private discussions we have with senior decision makers in government and other sectors.

And, third, the amazing role we play at the heart of a cross sectoral alliance. Without our many partners Green Alliance would not exist. Without their trust we would be just another think tank, throwing out ideas, but with a fraction of the impact.

While these attributes are deeply embedded in our DNA, for the past six years we have been brilliantly led by our director, Matthew Spencer. Now he is leaving us for a senior role at Oxfam, and this is my chance to thank him, on behalf of the board of trustees, current and previous, for the tremendous job he has done. He has lifted Green Alliance to new heights, through his insightful and astute leadership, high quality analysis and deft political footwork. We will miss him enormously, but give our warm thanks and very best wishes in his future career. We hope to have a new director in place by early 2017.

As we enter the stormy Brexit seas we are once again on the front foot, developing a new sector wide coalition, to ensure that UK environmental standards are as high or higher than our European neighbours and global competitors. This is a period of great jeopardy for the environmental agenda, but there are also huge opportunities. Nearly four decades on from our birth we are adapting again to make sure our collaborative, pluralist approach meets this biggest of challenges. Thank you for your support.

Fora legnoids

Who we are

Green Alliance is an independent think tank with a powerful network of business and NGO partners. Our work has led to greater political support for environmental solutions in the UK.

We believe that pluralist politics, informed by strong analysis, dialogue and public participation creates better policy, and is a powerful route to a greener future and better lives. Active leadership from politicians, civil society and business can accelerate this process by ensuring that it is fair, has a shared goal and creates a stable investment environment.

The conviction that better lives and a better future can only be achieved by respecting the value and constraints of the natural environment is the defining belief of our staff, trustees and network.

Our strategy

Our strategy for 2015-18, developed before the Brexit vote in June 2016, has one overarching ambition: to create a greener Britain through better policy. This remains our goal, but we are reorienting our plans to make sure we, and the wider environmental movement, are in a strong position to shape the post EU referendum outcomes, working to ensure that we protect and, where possible, enhance our environmental safeguards.

Our pre-existing commitments, to improve public participation in policy making, secure new political leadership for the natural environment and nurture a new generation of environmental leaders will be carried out alongside a new cross sectoral collaboration on environmental leadership in the post referendum period. This new Greener UK Unit will be based at Green Alliance.

Green Alliance's policy recommendations will be developed, as always, in partnership with leading businesses to ensure workable solutions.

How we work

Inspiring new leadership

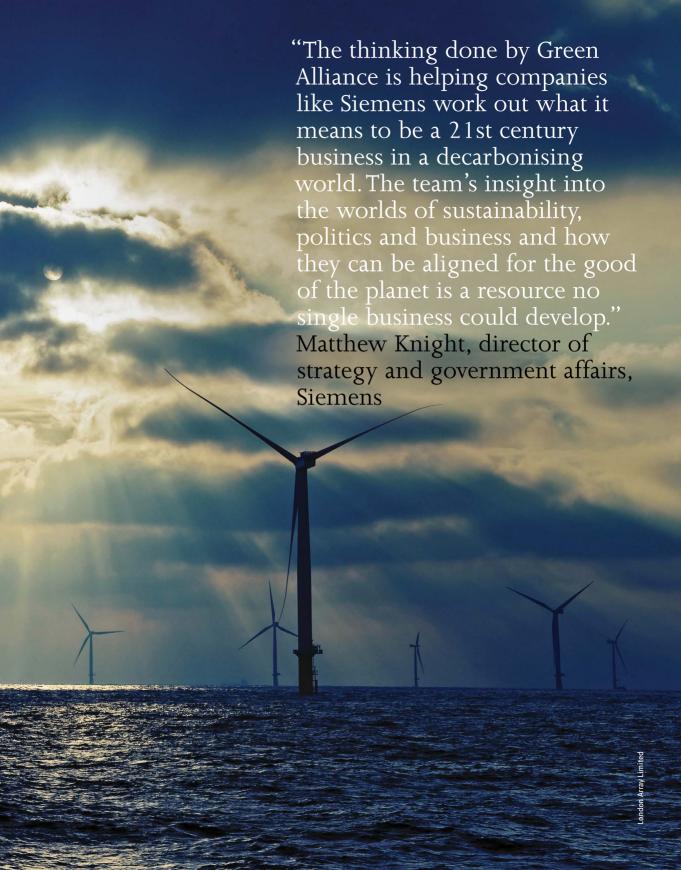
by influencing political processes, advocacy work with government and engaging leading political thinkers and senior politicians in the environment debate.

Providing strong analysis

with robust evidence for alternative policies that works for government, business and the environment.

Creating powerful alliances

to ensure NGO and business voices are heard on issues related to the protection and improvement of the environment.



Impact highlights 2015-16

Political leadership

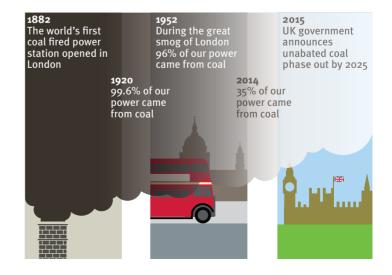
Effective political leadership is essential to making progress towards a green economy. Green Alliance understands the political process, has strong relationships with decision makers and is a respected source of new policy thinking. We also provide an important catalytic role for business and NGOs in influencing the processes of political change.

Historic progress on climate...

Our highly focused advocacy, working with influential business and NGO partners, helped to secure a strong UK position at the 2015 Paris climate negotiations. The event Beyond Paris, co-hosted with the CBI and supported by National Grid in September 2015, also helped to raise expectations with a challenge to the government by former vice president of the US, Al Gore, on its climate action. In December 2015, the UK's leadership at the Paris conference was significant in determining an ambitious global climate deal, fulfilling the promise made in the prime minister's climate pledge, brokered by Green Alliance earlier in 2015.

...and the end of unabated coal in the UK

The political momentum we helped to create, by brokering a UK party leaders' pledge on climate in 2015, led to the historic announcement in November 2015 that the UK would end the use of unabated coal by 2025.





"I'm determined to be the greenest Mayor London has ever had."

Mayor of London, Sadiq Khan, on the Green Alliance blog



A green race to the top for London

Our Greener London project, in collaboration with the UK's leading environmental NGOs, engaged all the leading mayoral candidates in a race to the top on the environment in advance of the May 2016 elections. The work included a report and a hustings at which Londoners were able to challenge the candidates. Sadiq Khan has now adopted some of our suggestions and has made tackling air pollution one of his main priorities in office.





"Environment groups throw down the green gauntlet to London mayoral candidates."

The Guardian, 29 February 2016

"I really enjoyed the Greener London hustings. It was one of the most well organised events of its kind I've seen in years."

Pilita Clark, environment correspondent, Financial Times

Low carbon energy

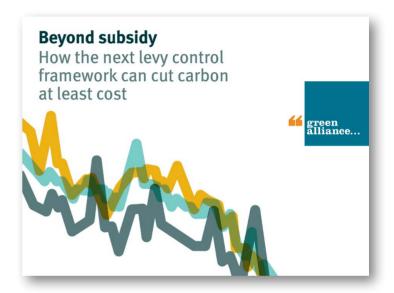
The renewal and rapid decarbonisation of UK's energy infrastructure is the biggest investment challenge of the age. Green Alliance is working with leading business and NGOs on the policy frameworks necessary for investment and innovation.

Keeping low carbon policy on track

It was Green Alliance's analysis which informed the government's decisions to commit to 10GW of offshore wind in the 2020s and £730 million funding for the industry. The increase in certainty led Danish company Dong to promise a further £6 billion investment in its UK offshore projects.

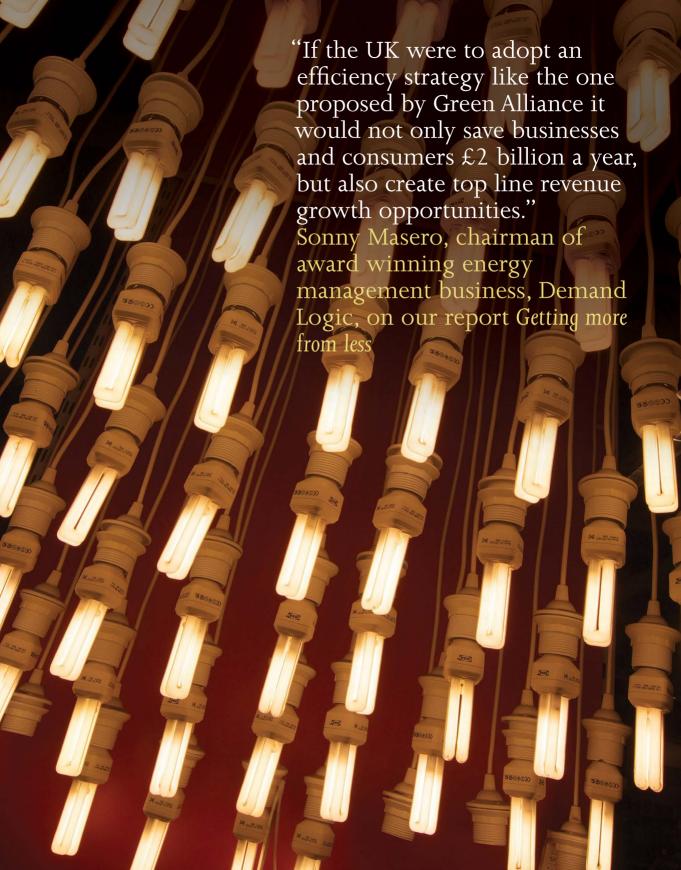
In Getting more from less we demonstrated how a strategy focused on reducing electricity demand, as well as supply side opportunities, would save consumers and businesses £2.4 billion by 2025.

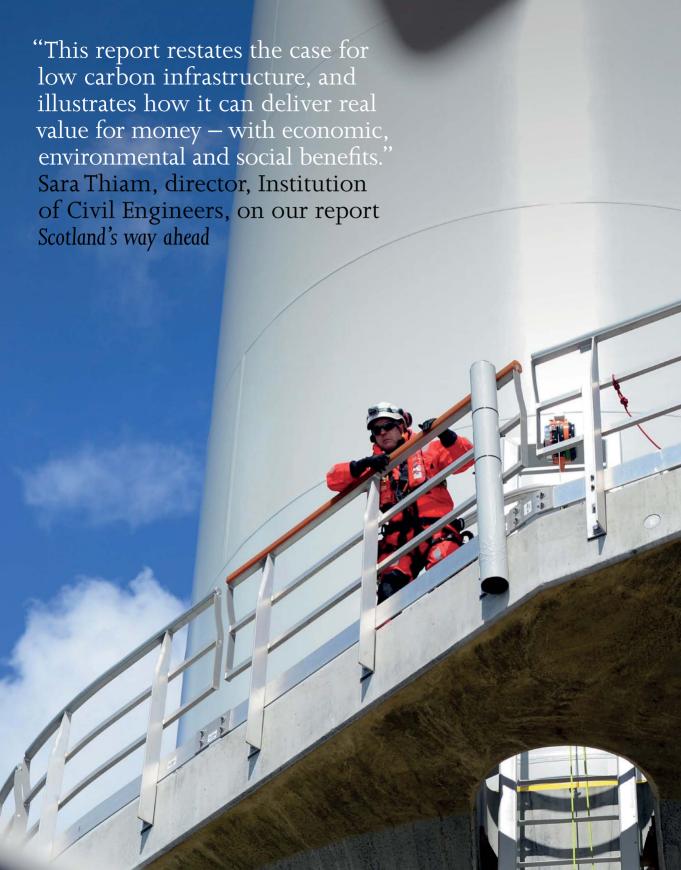
And our March 2016 report Beyond subsidy showed how better policy could result in subsidy-free renewables between 2020 and 2025.



"Chancellor urged to invest public money in renewable energy."

The Guardian, 14 March 2016, on Green Alliance's report Beyond Subsidy





Protecting energy and climate change from government cuts

Our research into how government spending cut proposals would affect the Department for Energy and Climate Change showed that the reductions planned would mean the UK missing its decarbonisation targets. This was influential in the decision to protect important areas of DECC's spending from cuts, announced in the 2015 autumn statement.

"We urge the government to take note of this report and support the UK and Grimsby's position as a global leader in renewables."

Chris Holden, manager of AIS Training and former chairman of Grimsby Renewables Partnership, on our report Growing the UK's coastal economy

The economic benefits of low carbon

In two reports, published in 2015, we showed how the offshore wind industry is reviving Grimsby's economy and how much Scotland would benefit from investment in low carbon infrastructure.



Keep it clean

We worked with 10:10 to commission a Keep it Clean light installation in Manchester city centre, in Spring 2016, to highlight people's desire for clean energy to power the Northern Powerhouse.

"United call for George Osborne to ensure Northern Powerhouse propelled by green energy." Headline in The Northern Echo, 11 March 2016, on Green Alliance's 'clean energy declaration'

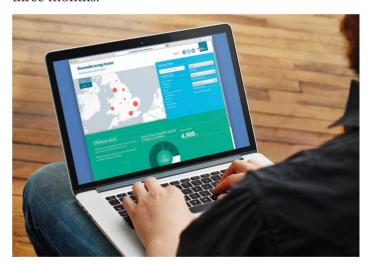


Changing the story on renewables

Our data, commissioned from RegenSW, about renewable energy development across the country, highlighted the extent of its contribution and value across different regions of England and Wales. Our 'clean energy declaration' for the Northern Powerhouse, signed by 100 business and civil society organisations, demonstrated widespread public support for renewables to Westminster.

Where is renewable energy generated?

Our online Renewable Energy Locator is an interactive tool which allows people living in England and Wales to see how much renewable energy is being generated in their area, compared to others. It had over 22,000 views in its first three months.



Natural environment

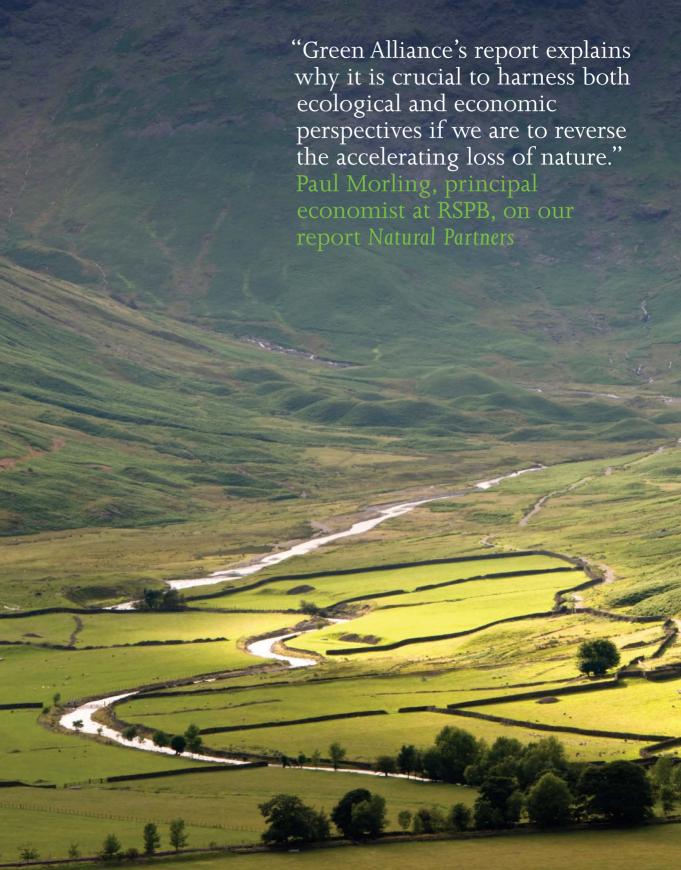
Reversing the long term decline of the natural environment is a complex challenge. We are generating new thinking and building powerful new alliances to support political leadership that will restore Britain's natural environment for the future.

A brand new approach to protecting natural systems

The first major output of our Natural Environment theme, in January 2016, was a proposal to combine traditional nature conservation and natural capital thinking in a new approach. This idea has helped to reinvigorate the debate into how to tackle the long term decline of nature in Britain.

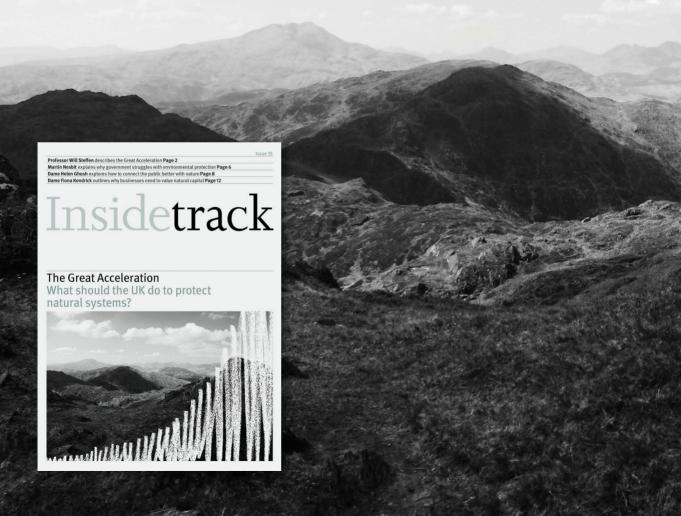


"Natural capital accounting could well be a way of engaging more farmers and landowners in the long term maintenance of environmental assets, particularly where the value can be identified, so I welcome the joint approach proposed by this report." David Fursdon, farmer and chair of the 2013 Future of Farming Review, on our report Natural Partners



"Without a strong public mandate, it is hard to see the UK taking the bold and urgent action needed to address the speed and scale of environmentally damaging human activity."

Dame Helen Ghosh, director general, National Trust, in Green Alliance's journal Inside Track, June 2015



Resource stewardship

Rising demand for resources is unsustainable and causing resource insecurity. We are promoting the development of a circular economy in the UK and Europe, in which resources are sustainably sourced and kept productive rather than wasted, reducing the problems of waste disposal and over extraction.

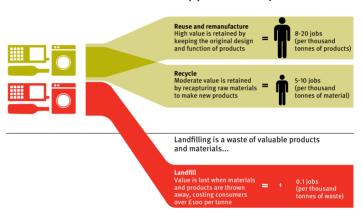
The social benefits of a circular economy

Our infographic The social benefits of a circular economy showed how better design standards and a bigger market for reused and recycled materials across Europe would lead to more jobs and longer lasting products.

Promoting an end to inconsistent recycling

A government review into how more consistent recycling can be achieved, published in September 2016, was initiated following advice from Green Alliance's Circular Economy Task Force.

Reuse and remanufacture supports more jobs



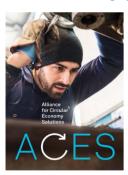
From The social benefits of a circular economy, August 2015

"I have found my involvement with Green Alliance extremely valuable, as they have a strong practical knowledge around the opportunities and challenges of the circular economy and the Circular Economy Task Force is a great opportunity to collaborate with other businesses and sectors."

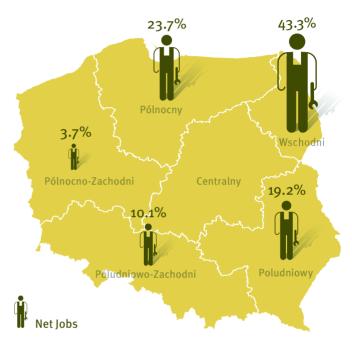
Caroline Laurie, head of sustainability, Kingfisher plc

Better resource stewardship equals more jobs

We analysed the potential benefits to the European labour market of a more circular economy and found that it could lead to 35,000 new jobs in Germany, Poland and Italy alone. This report was our first output as part of the Alliance for Circular Economy Solutions (ACES), a new partnership between European think tanks and business organisations. For more details see page 24.



How growth in remanufacturing could reduce unemployment in Poland



From Unemployment and the circular economy in Europe: a study of opportunities in Italy, Poland and Germany, December 2015

"This report is the latest reminder that there's a compelling business case for an ambitious circular economy policy in Europe."

Nick Molho, executive director, Aldersgate Group, one of our ACES partners, on our report Unemployment and the circular economy in Europe



A platform for intelligent commentary

In 2015-16, our blog increased in profile as a leading outlet for informed opinion about current environmental policy and politics in the UK. We renamed it Inside Track this year, taking on the name of our former journal.

76
blogs posted

41

external contributors

34,700

58,000

views

"Green Alliance's blog has become required reading."

Hugh Raven, chair of the Marine Conservation Society and trustee of the John Ellerman Foundation

Powerful alliances

Alliance for Circular Economy Solutions (ACES)

ACES is a powerful new advocate in Europe for ambitious resource policy founded by Green Alliance in 2015. Led by a group of influential Belgian, Dutch, British and German think tanks and business networks, its goal is to secure policies to improve resource efficiency and competitiveness.

Our partners in ACES are:











Our NGO partners























Our business partners

Low Carbon Energy consortium



national**grid**





Circular Economy Task Force



















Business Circle members

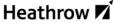
For 25 years, progressive companies have come together through our Business Circle to share insights, debate policy and engage with stakeholders on business critical sustainability issues.



















Finance and fundraising review

Treasurer's report

2015-16 was Green Alliance's most successful year of fundraising to date, achieving almost 40 per cent growth on 2014-15 income. Planned efforts to expand to increase impact and diversify funding sources were successful.

We won our first major grant from a European funder, the MAVA Foundation, doubling trust income to £777,133. We also achieved higher income from both business (up by ten per cent, to £431,967) and public sector sources (up by 6.5 per cent, to £138,548) despite a challenging funding environment. Support from individual members, whilst a small percentage of total income, grew by 20 per cent.

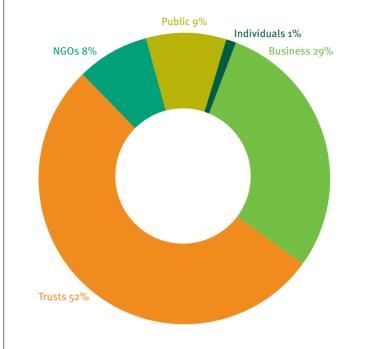
Unrestricted income increased in 2015-16 by over £286,000 enabling much needed flexibility and investment in infrastructure and capacity to ensure that Green Alliance remains well equipped for development and to face future challenges.

This included making plans for a move to a new office in the summer of 2016.

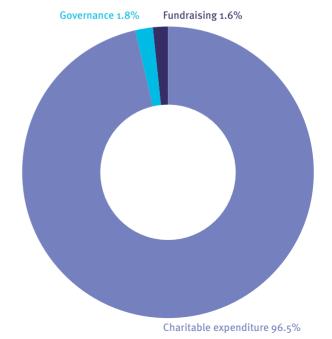
Our Resource Stewardship and Low Carbon Energy themes attracted higher levels of funding than the previous year. We launched two new alliances: a new strand of work, based in Brussels, focused on strengthening circular economy policy in Europe and an ambitious project reframing the UK debate around clean energy. More details of these projects and other work can be found in the activity report from pages 5-25.

Our overall expenditure increased by almost eight per cent in 2015-16 to £1,274,276, and our expenditure on charitable activities increased by 9.5 per cent.

Income



Expenditure



Trustees' statement

These accounts are a summary of the information extracted from the annual accounts and contain information relating to both the Statement of Financial Activities and the Balance Sheet.

These summarised accounts may not contain sufficient information to allow for a full understanding of the financial affairs of the charity. For further information, the full accounts, which received an unqualified audit opinion, should be consulted. These are available to view on Green Alliance's website and copies can be obtained from the company secretary at Green Alliance.

The annual accounts were approved by the trustees on 28 September, 2016, and have been submitted to the Charity Commission and Companies House.

On behalf of the directors/trustees of The Green Alliance Trust (known as Green Alliance).

Dame Fiona Reynolds, chair

Philip Parker, hon treasurer

Independent auditor's statement to the members of The Green Alliance Trust

We have examined the summary financial statement for the year ended 31 March 2016 set out on pages 30 and 31.

Respective responsibilities of the trustees and the auditor

The trustees are responsible for preparing the summarised annual report, featured in this annual review, in accordance with applicable United Kingdom law.

Our responsibility is to report to you our opinion on the consistency of the summary financial statement within this annual review with the full annual financial statements and the directors'/trustees' report, and its compliance with the relevant requirements of section 427 of the Companies Act 2006 and the regulations made thereunder.

We also read the other information contained in the annual review and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the summary financial statement.

We conducted our work in accordance with Bulletin 2008/3 issued by the Auditing Practices Board. Our report on the charitable company's full annual financial statements describes the basis of our opinion on those financial statements and on the directors'/trustees' report.

Opinion

In our opinion the summary financial statement is consistent with the full annual financial statements and the Trustees' Report of The Green Alliance Trust for the year ended 31 March 2016 and complies with the applicable requirements of section 427 of the Companies Act 2006 and the regulations made thereunder.

We have not considered the effects of any events between the date on which we signed our report on the full annual financial statements 28 September 2016 and the date of this statement.

haysmacintyre Statutory Auditors 26 Red Lion Square London WC1R 4AG

The Green Alliance Trust

Statement of financial activities for the year ended 31 March 2016 (incorporating the income and expenditure account)

		2016 Restricted Funds	2016 Unrestricted Funds	2016 Total Funds	2015 Total Funds
	Notes	£	£	£	£
Income from:					
Donations and legacies	3		113,804	113,804	129,412
Charitable Activities					
Political leadership		229,819	10,354	240,173	322,946
Resource stewardship		458,457	111,774	570,231	254,628
Low carbon energy		163,428	139,590	303,018	232,504
Natural environment		178,900	48,988	227,888	
Sustainable economy					140,534
Investments			2,449	2,449	2,329
Total income		1,030,604	426,959	1,457,563	1,082,353
Expenditure on:					
Raising Funds:					
Fundraising	4		20,986	20,986	13,709
Charitable Activities	4				
Political leadership		235,449	23,860	259,309	383,336
Resource stewardship		305,421	146,262	451,683	344,486
Low carbon energy		219,930	150,521	370,451	269,183
Natural environment		114,397	57,450	171,847	
Sustainable economy					147,012
Total resources expended		875,197	399,079	1,274,276	1,157,726
Net income/(expenditure)		155,407	27,880	183,287	(75,373)
Reconciliation of funds Total funds brought forward		224,056	539,581	763,637	839,010
Total funds carried forward	12	379,463	567,461	946,924	763,637

All activities relate to continuing operations and the Statement of Financial Activities includes all gains and losses recognised in the year.

The Green Alliance Trust

Balance sheet at 31 March 2016

(company number: 03037633)

	201	6	2015	5
Note	£	£	£	£
8		7,757		11,098
9	309,484		232,106	
	866,645		688,979	
	1,176,129		921,085	
10	(236,962)		(168,546)	
		939,167		752,539
11		946,924		763,637
12		379,463		224,056
12		567,461		539,581
_		946,924		763,637
	8 9 10 11	Note £ 8 9 309,484 866,645 1,176,129 10 (236,962) 11	8 7,757 9 309,484 866,645 1,176,129 10 (236,962) 939,167 11 946,924 12 379,463 12 567,461	Note £ £ £ 8 7,757 9 309,484 866,645 232,106 688,979 1,176,129 921,085 10 (236,962) (168,546) 939,167 946,924 12 379,463 12 567,461

The full financial statements were approved and authorised for issue by the trustees on the 28 September 2016 and signed on their behalf by

Fiona Reynolds, Chair

Philip Parker, Hon. Treasurer

Thanks

We are grateful to every organisation and individual who contributed to our work in 2015-16.

Funding was received from the following organisations in 2015-16:

	£1,000	to £5	000
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Alstom

BP International

Campaign for Better Transport Campaign for Rural England

Dong

FCL Global

Friends of the Earth

Heathrow Airport

IEEP RES

Resource Association

Scottish Power

Shell WRAP £5,001 to £20,000

CAFOD

Calouste Gulbenkian Foundation

UK

Cardiff University Christian Aid Esmee Fairbairn

King's College London

O2

The Rothschild Foundation

The Wildlife Trusts

WWF

WWF Scotland

Zero Waste Scotland

£20,001 to £40,000

Boots E.ON

E3G

ESPRC

Greenpeace

HVM Catapult John Ellerman Trust

Joseph Rowntree Charitable

Trust

KestrelMan Trust

Kingfisher Kyocera

National Grid

NERC RSPB

Schroder Foundation

Siemens Statoil

The Ashden Trust

The Samworth Foundation

Unilever Viridor

Westminster Foundation

£40,001 to £60,000	£150,000 to £200,000	Internship programme	
Innovate UK	European Climate Foundation	We are very grateful to the following individuals who gave their time and skills to Green	
£60,001 to £100,000	£200,000 plus	Alliance under our internship programme during 2015:	
Nestlé	MAVA Foundation	Nic Craig Matt Burling	
£100,000 to £150,000	_	Kate Anson Rachael Blundell Steven Rae	
National Trust	No individual gave more than £1,000	Danielle Kopecky India Redrup Tatiana Biktimirova	
		The internship programme was superseded by our graduate scheme in September 2015. Under this scheme we offer year	

long paid opportunities for young people to develop skills and gain valuable experience. It reflects our strategic aim to nurture the next generation of environmental leaders and our commitment to improve equality of opportunity.

Members

Our individual members include those active in our network, eminent professionals in the fields of environment, business and government, or those distinguished in their careers in other spheres who wish to support our work. Annual membership: £40

Donor members regularly contribute above this amount.

Life membership: £500

Members (at September 2016)

Iamie Abbott John Adams Syed Ahmed John Alker Dr Amal-Lee Amin Tim Ash Vie Anne Ashe John Ashton Robert Atkinson Alison Austin OBE Dr Mark Avery Janet Barber David Barker OC Alison Barnes Phil Barton Clive Bates Lord Bath Toby Belsom Mr T Bendixson Nick Bent David Bent Lord Berkelev Dr Robin Bidwell CBE Sean Birch

Sarah Burton Roger Burton Danielle Byrne Alison Cairns Lord Cameron of Dillington Mark Campanale Pamela Castle OBE Harry Chichester Maureen Child Giles Chitty Chris Church Dr M J Clark Roger Clarke Lindsey Colbourne Yolanda Collins Tony Colman Tim Cordy Martin Couchman OBE Paul Court Roger Cowe John Cox CBE Roger Crofts Kate Davies Hannah Dick Julie Doyle Stephanie Draper Christine Drury Jane Durney Mairi Duthie John Elkington Louise Every Bill Eyres Malcolm Fergusson

Kate Burningham

David Fitzsimons Catherine Fookes Tim Foxon **Justin French-Brooks** Ray Georgeson Martin Gibson William Gillis Sara Giorgi John Gordon Matthew Gorman Dr Tony Grayling David Green OBE Prof Michael Grubb Nigel Haigh OBE Stephen Hale OBE Paul Hamblin Tony Hams OBE Helen Harris David Harris Sir Peter Harrop Nick Hartley Dr Paul Hatchwell Ian Hawking Dirk Hazell Barbara Herridge Roger Higman Iulie Hill MBE Dr Mayer Hillman David Hirst Hannah Hislop Mark Hodgson Iana Hofmann Paula Hollings Sarah Holloway Stuart Housden

Alex House Catherine Howarth Rupert Howes Iim Hubbard Robert Hull David Hutchinson Robert Hutchison Merlin Hyman Prof Tim Jackson Iulian Iackson Michael Jacobs Becky James Alex Jelly Prof Nicholas Jenkins Stanley Johnson Claire Jones Terence Jones Terry Jones Prof Andrew Iordan Tristram Keech Sean Kidney Angela King Jean Lambert MEP Pippa Langford Lucinda Langton Nicola Leahy Jeremy Leggett Dr Paul Leinster CBE Hywel Lloyd Robert Lowson Simon Lyster Ian MacArthur Eleanor Mackay Dr Tom Macmillan Prof Richard Macrory

Iennifer Bird

Ronald Blythe Dr Stephen Bolt

Duncan Brack

Tim Branton

Chris Brown

Tom Burke CBE

Dr John Blunden

Harini Manivannan Prof Aubrey Manning Mark Mansley Mari Martiskainen Deborah Mattinson Ed Mayo Robert McCracken OC Prof Jacqueline McGlade Dr Jim McQuaid CBE Paul Meins Morice Mendoza Charles Millar Peter Mitchell Catherine Mitchell Ed Mitchell Karen Mitchell Margaret Morgan-Grenville Dr Elizabeth Ness Adrian Newton Dinah Nichols Adam Ognall Tom Oliver **Prof Timothy** O'Riordan Derek Osborn CB Prof John Page Cllr Nicholas Paget-Brown Philip Parker Sara Parkin Dr Doug Parr Anthony Paterson Prof R J Pentreath Anthony Perret Charles Perry Craig Peters Hazel Phillips Adrian Phillips CBE Iain Pickles Prof Nick Pidgeon Ben Plowden Anita Pollack John Pontin Don Potts Mark Pritchard MP Alison Pritchard

Denis Pym

Dr Kate Rawles Trewin Restorick Dame Fiona Reynolds DBE David Richards Michael Roberts **James Robertson** Archie Robertson Nick Robins Neil Rotheroe Phil Rothwell Prof Stephen Salter **Prof Philippe Sands** Jenny Saunders Diana Schumacher OBE Paul Scott Bhavika Shah **Juhi Shareef** Yasmin Shariff Ben Shaw David Sinclair Ionathan Sinclair Wilson Rita Singh Prof Jim Skea **James Skinner** Prof Peter Smith Stephen Somerville Steve Sorrell Dave Sowden Godfrey Spickernell Martin Spray Ben Stafford Ralph Steadman Clym Tomas Stephenson Lord Stevenson John Stewart Andrew Stirling Neil Stockley Martin Stott Daisy Streatfeild Joss Tantram FRSA Dr Richard Tapper Derek Taylor Clare Taylor Tessa Tennant Guy Thompson Alison Tickell

Stephen Tindale Dr Bruce Tofield Ben Tuxworth Richard Usher Annette Van Der Kolk Iane Vaus Iennifer Ware Dr Michael Warhurst Andrew Warren Anne Weir Alan Wheeler Dr Rowan Whimster Prof David Wiggins Hugh Williams Rebecca Willis Prof James Wilsdon Nicholas Wilson Giles Wyburd Sir Graham Wynne CBE Lady Young

Donor members

Andy Atkins Anthony Bourne Richard Burnett-Hall Tony Burton Philip Douglas **Jack Easton** Prof Paul Ekins Stephen Gee Dan Hamza-Goodacre Rachel Huxley Ben Jewell Dorothy MacKenzie Peter Madden Duncan McLaren Graham Meeks Prof John Murlis Sir Jonathon Porritt CBE Jim Potter Dr Andrew Purkis OBE Alister Scott Philip Sellwood Neil Sinden Shaun Spiers David Still Dr Robin Stott

Gillian Thomas Jonathan Wallace Dr Steve Waygood Kay West Sheena Will

Life members

David Andrew Dr Robert Barrington Katherine and Ben Bell Bernie Bulkin **James Cameron** Rodney Chase CBE Ian Christie Andrea Cook OBE Dr Nick Eyre Zac Goldsmith MP Matt Gosden David Green OBE Emma Howard Boyd Paul Jefferiss Colin le Duc Thomas Lingard Michael Massey John Midgley Alice Page Michael Palin MT Rainey Matthew Rhodes Chris Rose Penny Shepherd Lord Thomas of Gresford Dr Tom Tibbits Philip Wolfe



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The Green Alliance Trust
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Company limited by guarantee
(England and Wales) no. 3037633
Registered at the above address